



Ministry of Local Government and Disaster Risk Management

ANNUAL REPORT ON PERFORMANCE

**FINANCIAL YEAR
2020-2021**

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ABOUT THIS REPORT

This Annual Report on Performance of the Ministry of Local Government and Disaster Risk Management for the financial year 2020-2021 is a statutory requirement in accordance with Section 4B of the Finance & Audit Act and has been prepared according to guidelines issued by the Ministry of Finance, Economic Planning and Development, through its Circulars No. 10 of 2016 and No. 7 of 2018.

The Annual Report 2020-2021 provides information on the Ministry's performance, achievements and the reasons for deviations on targets set for a particular year, in relation to the resources approved by the National Assembly. Further, it aims at providing to stakeholders, an insight of the roles of the Ministry.

This report also includes a gender statement and an implementation plan to address shortcomings identified in the latest Director of Audit's Report.

Guide to this Report

Part I: About the Ministry

Under this Part, the Vision, Mission as well as the strategy, roles and functions of the Ministry are defined.

Part II: Ministry's Achievements and Challenges

This Part highlights the major achievements and the status on the achievement of budget measures during the financial year 2020-2021. It also captures the initiatives taken in relation to risk management, citizens-oriented actions and good governance principles.

Part III – Financial Performance

The Statement of Expenditure, as well as an analysis thereof, is described under this Part.

Part IV – Way Forward

Part IV provides for a SWOT analysis of the trends and challenges facing the Local Government Sector. It also gives an indication of the Ministry's strategic directions, in line with its vision, with a view to attaining its objectives.

STATEMENT FROM THE MINISTER



I am glad to present the Annual Report on Performance of the Ministry of Local Government and Disaster Risk Management for the financial year 2020/2021.

This report is crucial to this Ministry for it aims at providing an insight of the roles of the Ministry to stakeholders, besides highlighting its performance, achievements and challenges, and, an implementation plan to address shortcomings identified in the latest Director of Audit's Report.

The Ministry of Local Government and Disaster Risk Management has always ensured that all Municipal and District Councils operate smoothly to contribute effectively towards achieving national objectives.

For the year 2021/2022, the Ministry has set major targets in alignment of transforming the Republic of Mauritius into a smart and safe place to work, visit and live.

Despite that 2020 has been a challenging year specially with the outbreak of the COVID-19 pandemic, the Ministry is leaving no stone unturned with regards to massive investment in Local Development Projects (new and modern recreational infrastructures, market fairs, multipurpose halls, amenity services...) to uplift community life in urban and rural areas.

All the organizations falling under the purview of my Ministry has demonstrated their unflinching support and dedication towards service to the country during the COVID-19 crisis.

I wish to extend my highest appreciation to all Local Authorities, the National Disaster Risk Reduction and Management Centre, the Mauritius Fire and Rescue Service and the Mauritius Meteorological Services.

Lastly, I would take this opportunity to thank and laud the tasks undertaken by the staff of my Ministry for their dedication and hard work in successfully driving forward the different policies of the Ministry besides achieving the objectives set.

I am confident that, with the commitment demonstrated by the staff of my ministry and all bodies falling under the aegis of Local Government, we will be able to find sustainable solutions to future challenges, thus, upgrade the delivery of service to the local community.

***Dr The Honourable Mohammad Anwar Husnood, MBChB, DCh, MRCP
Vice-Prime Minister, Minister of Local Government and Disaster Risk Management***

STATEMENT FROM THE SENIOR CHIEF EXECUTIVE



I am again honoured to present the Annual Report on Performance of the Ministry of Local Government and Disaster Risk Management which this time relates to Financial Year 2020-2021.

The Ministry plays a crucial role in the overall machinery of government as it ensures an effective administration of the Local Government Act. It also advocates good governance in the management of the affairs of the 12 Local Authorities thereby upholding local democracy.

The Ministry continues to constantly guide all Local Authorities so that their respective priorities and actions align with the vision of the Central Government, thus creating the synergy for enhanced social, cultural, economic development.

The Ministry of Local Government and Disaster Risk Management is also responsible for the formulation of appropriate policies and strategies for other entities under its purview so as to contribute effectively towards achieving national objectives in respect of:

- well-coordinated risk reduction and disaster management mechanisms involving all stakeholders to ensure preparedness planning, response and recovery at national, local, private sector and community levels by the National Disaster Risk Reduction and Management Centre;*
- responsive and efficient service to protect life, property and environment against fire, hazardous materials and also during calamities and major incidents by the Mauritius Fire and Rescue Service; and*
- provision of accurate and timely weather and climate forecasting, including early warnings for natural hazards for the enhanced socio-economic development of the Republic of Mauritius by the Mauritius Meteorological Services.*

This Report presents the main accomplishments of the Ministry in terms of the implementation of measures, policies and programmes and key actions in the fiscal year 2020-2021. That year has also been as atypical as the previous one as it brought in its wake unprecedented challenges linked to the COVID pandemic. and Local Authorities have, once again, been at the core in the fight against the COVID-19 crisis and have played a key role in the provision of services during confinement period and Red Zones.

The funding provided to Local Authorities enable them to provide an adequate level of essential services to the public, such as scavenging, street lighting, markets and fairs, cemetery and crematorium facilities, sports installations as well as cleaning and maintenance of public places, drains and water courses. Furthermore, additional funds were made available for implementation of important capital projects, such as construction of Headquarters of District Councils, multi-purpose complexes, market fairs, setting up of incinerators, amongst others. The Ministry has been closely monitoring the implementation of these projects. Although we have been through periods of lockdowns and partial confinement, Local Authorities have successfully implemented several

major projects at a cost of Rs 400 million. Funding of One Billion Rupees under the Economic Recovery Programme for additional projects was provided in December 2020 to assist in the economic recovery of our country.

Under the supervision of the Ministry, the Local Authorities have also been engaged in cleaning and desilting of drains, rivers and other water courses, especially prior to and during the rainy season, in order to avoid obstruction thereof and mitigate the problem of flooding in critical flood prone sites. Major cleaning and embellishment works and collection of bulky wastes and e-wastes were organised across the island. For the first time last year, all local Authorities actively participated in the World Clean Up Day, which is internationally commemorated.

The National Disaster Risk Reduction and Management Centre has been monitoring emergencies during cyclones and heavy rainfall and activated the National Emergency Operations Command to ensure proper coordination with all the stakeholders in terms of preparedness, response, relief and recovery. Several community disaster response programmes and sensitization and awareness campaigns have been conducted with first responders as well as the community so that they are better prepared to face potential disasters and to respond swiftly and effectively to prevent a hazard turning into a disaster.

The National Disaster Risk Reduction and Management Policy, Strategic Framework and Action Plan, developed with the support of the Agence Française de Développement; and the Capacity Diagnosis Report on the disaster risk management system produced by the Capacity for Disaster Reduction Initiative (CADRI) Partnership of the United Nations provide the necessary policy guidance in line with the SENDAI Framework and a harmonised approach to further strengthen our resilience to increased risks due to climate change. They include some 225 strategic, tactical and operational recommendations to reduce the exposure and vulnerability of the population and the economy to disasters. According to the World Risk Report 2020, these concerted actions and efforts aiming at reducing risks and better managing disasters have improved our ranking from 16th to 53rd. For the first time this year, the International Disaster Risk Reduction Day was marked with an event in collaboration with partners..

Although the Mauritius Fire and Rescue Service and the Mauritius Meteorological Services are self-accounting, they rely on the Ministry for policy guidance. They are also major stakeholders together with the National Disaster Risk Reduction and Management Centre in safeguarding the lives and assets of the nation.

I seize this opportunity to express my appreciation to all members of the staff of the Ministry of Local Government and Disaster Risk Management for their contribution, commitment, teamwork spirit, dedication in these achievements during the period under review.

Mrs C.R Seewooruthun
Senior Chief Executive
29 October 2021

PART I

ABOUT THE MINISTRY



1.0. ABOUT THE MINISTRY

The Ministry of Local Government and Disaster Risk Management is responsible for the formulation of appropriate policies and strategies and the establishment of necessary legal framework to ensure that entities under its purview operate smoothly to contribute effectively towards achieving national objectives in respect of:

- ❖ Administration of matters related to Local government in Mauritius;
- ❖ Cleaning, landscaping and embellishment of public place;
- ❖ Fire prevention and fighting as well as rescue service;
- ❖ Provision of a safe environment for the population from natural and man-made disasters by emphasizing prevention and mitigation as national priorities, and by maintaining a high standard of preparedness for all hazards; and
- ❖ Accurate and timely weather and climate services and early warnings for natural hazards for enhanced socio-economic development of the Republic of Mauritius.



1.1. Vision

Our vision is to:

- ❖ foster a vibrant local democracy and promote effective, transparent and proactive delivery of services by Local Authorities, and bridge the development divide between rural and urban areas
- ❖ maintain a high level of cleanliness, hygiene and embellishment of environment in public places;
- ❖ strengthen the resilience of Mauritius so as to substantially reduce and prevent disaster risks and losses in lives, livelihoods and assets of people, communities and businesses;
- ❖ make the Republic of Mauritius a safe place to be, work and visit anytime and anywhere free from the threats of fire and other calamities/emergencies; and
- ❖ establish a weather resilient and climate-smart nation.

1.2. Mission

Our mission revolves around-

- ❖ ensuring that Local Authorities adhere to the principles of good governance;
- ❖ empowering and providing appropriate support to Local Authorities so as to enable them to manage the affairs of the local communities effectively and efficiently;
- ❖ engagement of all stakeholders in local community affairs;
- ❖ the establishment of the necessary framework for holistic disaster management, including risk assessment, disaster risk reduction, early warning and emergency alerts, to preparedness, response, relief, recovery and rehabilitation;
- ❖ putting in place modern and reliable early warning and emergency alerts to forewarn the population and first responders as well as emergency management agencies of imminent threats and to advise on appropriate precautionary and preparedness measures to be taken;
- ❖ reinforcing preparedness at all levels of the society through increased understanding to deal with identified risks of natural and potential man-made disasters;
- ❖ developing emergency response plans and schemes, and ensure their execution by relevant first responders and emergency management agencies on the ground;
- ❖ protecting and reducing losses of life and property, and prevent damage to the environment due to fire and other threats; and
- ❖ providing accurate and timely weather and climate services and early warnings for natural hazards for enhanced socio-economic development of the Republic of Mauritius.

1.3 Core Values

Our core values encompass the following:

- ❖ **Integrity:** We are guided by the highest standards of professional ethics.
- ❖ **Innovation:** We always look forward to innovate.
- ❖ **Quality:** We are result-oriented and are committed to provide quality services.
- ❖ **Teamwork:** We foster teamwork, communication and information sharing.
- ❖ **Timeliness:** We strive to meet targets in a timely manner.

1.4 Strategy



The overall strategy of the Ministry is to establish parity development in both urban and rural areas all over the country through the Local Authorities. The Ministry has, in this context, a major role to play in coordinating the activities of the Local Authorities to ensure their active participation and support in this endeavor. As such, the Ministry administers the Local Government Act 2011 and makes such regulations for the smooth implementation thereof and provides general policy guidance to Local Authorities. The Ministry also ensures that the appropriate legal and administrative frameworks are developed to assist the Local Authorities to bring sustainable development by facilitating business undertaken by economic operators. The goal aimed at is to build a strong local government sector with a view to delivering a quality and cost-effective service to the community.

1.5 Key Functions



As for its key functions, the Ministry of Local Government and Disaster Risk Management:

- ❖ ensures that Local Authorities comply with the provisions of the Local Government Act;
- ❖ approves Estimates of Local Authorities;
- ❖ ensures that the Local Authorities are performing their statutory duties efficiently;
- ❖ conducts elections for appointment of Village Councillors, as and when vacancy arises;
- ❖ defines policies to assist Local Authorities to better perform their duties; and
- ❖ makes regulations with a view to providing the appropriate legal framework for the Local Authorities to comply with the Local Government Act for their service delivery.

1.6 Main Legislations



- ❖ Local Government Act 2011
- ❖ National Disaster Risk Reduction and Management Act 2016
- ❖ Mauritius Fire and Rescue Service Act 2013
- ❖ Mauritius Meteorological Act 2018
- ❖ Statutory Bodies Pension Fund Act 1978

1.7 Units and Organisations operating under the Ministry

The following bodies/institutions operate under the aegis of Ministry of Local Government and Disaster Risk Management:

1. Local Authorities;
2. Local Authorities Governance Unit (LAGU)
3. Land Use and Planning Unit
4. National Disaster Risk Reduction and Management Centre
5. Field Services Unit;
6. Unified Local Government Service Board;
7. Statutory Bodies Pension Fund Board;
8. Mauritius Fire and Rescue Service; and
9. Mauritius Meteorological Services.

The Waste Carrier's Licensing Unit which fell under the Ministry of Local Government and Disaster Risk Management was transferred to the Solid Waste Management Division of the Ministry of Environment, Solid Waste Management and Climate Change Unit in February 2021 following advice from the Solicitor's Office.

1.7.1 Local Authorities

Local Authorities, which are governed by the Local Government Act 2011, comprise 5 Municipal Councils, 7 District Councils and 130 Village Councils.

Local Authorities aim at providing quality services and carrying out infrastructural developments at regional level. These include, among others, the provision of street-lighting, construction and maintenance of roads, drains and public spaces, provision and maintenance of bus shelters and traffic centres, scavenging services, organisation of sports and cultural activities, issue of Building and Land Use Permits, operation of markets and fairs; and maintenance of cemeteries and cremation ground.

1.7.2 Local Authorities Governance Unit

The Local Authorities Governance Unit (LAGU) was set up in 2012 with the objective of monitoring the performances of Local Authorities while providing support to Chief Executives of Local Authorities in their planning, budgeting, delivery of services and reporting and also in the monitoring of their resources.

LAGU is headed by a lead Analyst and supported by an Analyst/Senior Analyst advises the Head of the Ministry on financial Governance of Local authorities and recommend measures and remedial actions to ensure that local authorities:

- achieve the milestones set on the Roadmap for the implementation of IPSAS in Government;
- keep an updated Fixed Asset Register in line with IPSAS; and
- obtain approval of their respective Budget Estimates for FY 2021-22 within 3 weeks of Budget Day to avoid recourse to Vote on Account.

1.7.3 Land Use Planning Unit

The main function of the Land Use and Planning Unit is, *inter-alia*, to assist and advise in the interpretation of planning instruments such as Planning Policy Guidance (PPGs) and Action Area Plans/Master Plans to be used by local authorities and other institutions whilst granting permits and licences.

1.7.4. National Disaster Risk Reduction and Management Centre



The National Disaster Risk Reduction and Management Centre (NDRRMC) acts as the main coordinating body of the Ministry for the planning, organising, coordinating and monitoring of disaster risk reduction and management activities at all levels. The NDRRMC operates under the supervision of the National Disaster Risk Reduction and Management Council, which is chaired by the Vice Prime Minister and Minister of Local Government and Disaster Risk Management and is the primary coordinating agency for national disaster management activities in the Republic of Mauritius, and takes a pro-active all-hazard, multi-agency approach to risk management that emphasizes building capacity at all levels from the individual to the institutional. The NDRRMC coordinates with all stakeholders to ensure that risk reduction and preparedness planning is included at the required levels namely at national, municipal and district councils, private sector and communities' levels. In crisis situation, the National Crisis Committee (NCC) is convened under the chair of the Minister of Local Government and Disaster Risk Management. The National Crisis Committee shall have all the functions and powers of the National Disaster Risk Reduction and Management Council and shall take decisive and timely actions through the National Emergency Operations Command (NEOC) to safeguard the life of persons in danger.

1.7.5 Field Services Unit

The Field Services Unit (FSU) carries out the following main activities:

- ❖ Execution of minor infrastructure projects for the Ministry itself, as well as for various other Ministries/Departments and organisations, such as the Beach Authority, the Living Environment Unit, Solid Waste Management Division, the Sugar Industry Labour Welfare Fund and Local Authorities, by providing manpower for various tasks, including cleaning, repairs, transportation of equipment, painting, carpentry, masonry, amongst others;
- ❖ Cleaning of the Motorways;
- ❖ Cleaning of overgrown barelands at the request of Ministries, Departments, Governmental organisations, and civil society organisations;
- ❖ Assisting the Local Authorities in Bulky Wastes Collection Campaigns;

- ❖ Landscaping and embellishment works across the island; and
- ❖ Maintaining a nursery so as to have a stock of plants for landscaping and embellishment purposes, as well as for official functions organised by other Ministries/Departments.

1.7.6 Unified Local Government Service Board

The Unified Local Government Service Board (ULGSB) has been set up under section 68 of the Local Government Act 2011 and is operational at the level of the Ministry with a view to optimizing human resources in Local Authorities. The ULGSB is responsible to, inter-alia:

- ❖ approve the establishment of any office of emolument in the service of a Local Authority;
- ❖ change the posting of an officer, except an officer from the workmen's group, from one Local Authority to another;
- ❖ redeploy officers;
- ❖ issue guidance on general human resource matters;
- ❖ approve loans to eligible officers;
- ❖ determine applications for leave without pay made by officers; and
- ❖ approve schemes of service.

1.7.7 Statutory Bodies Family Protection Fund

The Statutory Bodies Family Protection Fund, is a body corporate, with the following objectives:

- ❖ To ensure the well-being of its members, pension beneficiaries and employees;
- ❖ To provide continuous training and staff motivation to keep pace with development trend and to meet daily challenges;
- ❖ To improve the financial base of the Organisation; and
- ❖ To promote its growth.

1.7.8 Mauritius Fire and Rescue Service (MFRS)



The Mauritius Fire and Rescue Service (MFRS) aims at making Mauritius a safe place by minimizing the risks of loss of life, property and environmental damage through enforcement of fire legislations, education and rescue services. It is an “all hazards” department that responds to all types of incidents including fire, road traffic collisions, hazardous materials response, technical rescues, flood, special assistance, and much more. The MFRS also has the statutory obligation for the issue of Fire Certificates and carry out Enforcement Inspections and also being involved in promoting emergency preparedness, fire prevention and Fire Safety Education. The MFRS is manned by around 1,140 officers in the firefighter cadre working on four shifts and providing fire and emergency cover for the whole island. It currently operates 11 Fire stations all over the island and a fire post in Agalega island.

The MFRS is responsible for ensuring that the people of the Republic of Mauritius are supported by and benefit from an effective disaster and emergency management system and essential emergency response services.

1.7.9 Mauritius Meteorological Services



The Mauritius Meteorological Services (MMS) is the sole authority mandated to provide weather and climate services for the general welfare of the citizens of the Republic of Mauritius. In addition, it provides early warning for natural hazards so as to reduce the loss of life and damage to property.

The MMS is an essential service and operates on a 24/7 basis. Its technical personnel work on a shift system at the following stations: Vacoas Headquarters, Plaisance Aeronautical Meteorological Station, St Brandon Meteorological Station, Agalega Meteorological Station and Trou aux Cerfs Doppler Weather Radar Station.

1.8 Our People

The Senior Chief Executive is the administrative head of the Ministry. She is assisted in her functions and duties by two Deputy Permanent Secretaries, as well as officers from various cadres and classes. The technical arm of the Ministry consists of the Local Authorities Governance Unit, Land Use Planning Unit, the Field Services Unit and the Unified Local Government Service Board.

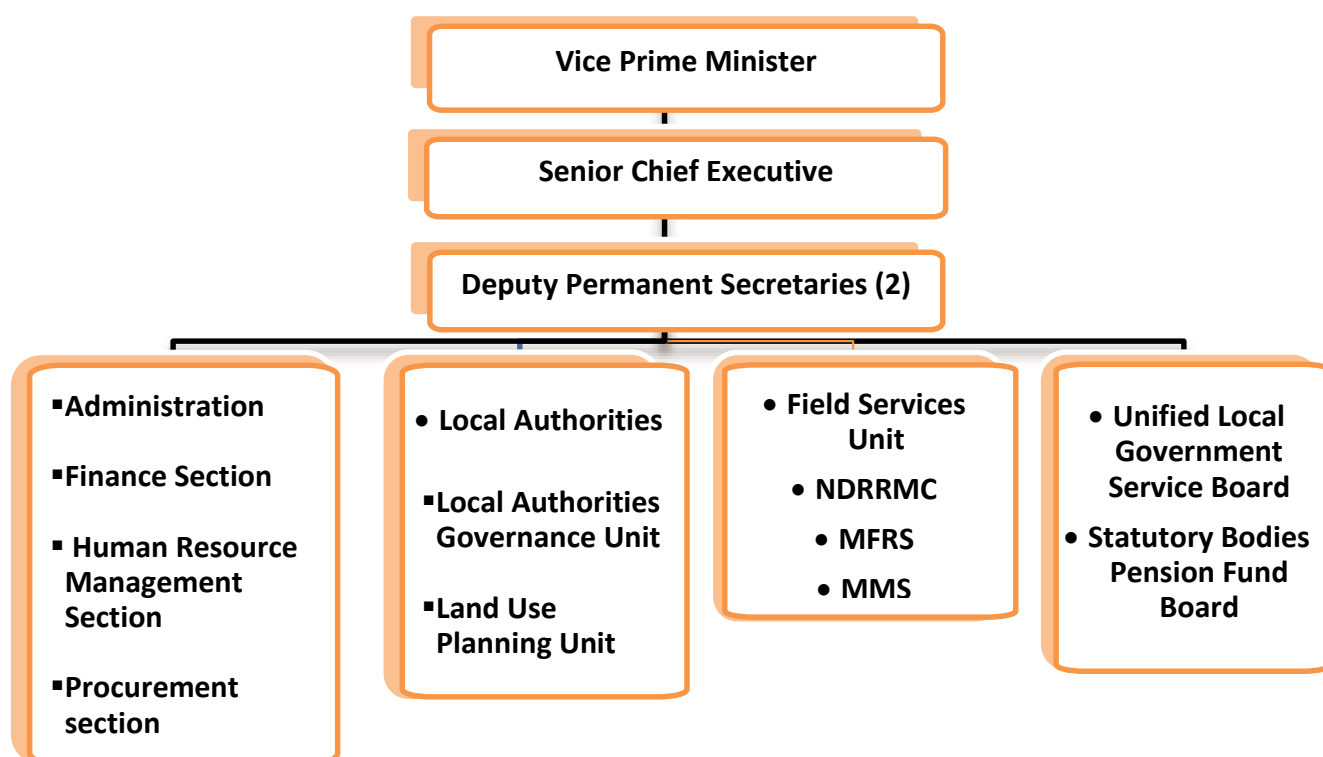


Figure 1: Organisation Structure of the Ministry

1.8.1. Senior Management Team

Title	Name	Tel. No.	Email Address
Administration			
Senior Chief Executive	Mrs. C.R. SEEWOORUTHUN	2133236 2117506	dseewooruthun@govmu.org
Deputy Permanent Secretary	Mr. B.M.D. KURREEMUN	2013008	dkurreemun@govmu.org
Deputy Permanent Secretary	Mr. A. TEELUCKDHARRY	2011216	ateeluckdharry@govmu.org
Assistant Permanent Secretary	Mr. T. GARBURRUN	2143696	tgarburrun@govmu.org
Assistant Permanent Secretary	Miss K. GOPAL	2012599	kgopal@govmu.org
Assistant Permanent Secretary	Mr D. K. RAGHOO	2011109	draghoo@govmu.org
Assistant Permanent Secretary	Mr R. GHOOPEE	2117812 2013940	rghoopee@govmu.org
Local Authorities Governance Unit (LAGU)			
Lead Analyst	Mr. S. LALMAHOMED	2011217	slalmahomed@govmu.org
Analyst/Senior Analyst	Mrs.K. SEWBUNDHUN	2011217	ksewbundhun@govmu.org
Land Use and Planning			
Land Use and Planning Executive	Mr. R. PHUL	2013571	rphul@govmu.org
Human Resources			
Manager, Human Resources	Mrs. R. RAMNARAIN	2012221	rramnarain@govmu.org
Assistant Manager, Human Resources	Mrs D. NAPAL	2013617	dnapal@govmu.org
Finance			
Manager, Financial Operations	Mrs. S. NARRAINEN	2012300	sanarrainen@govmu.org
Assistant Manager, Financial Operations	Ms. M.F. PONNOO	2011268	mfponnoo@govmu.org
Procurement and Supply			
Manager, Procurement and Supply	Mr. C. KALLEE	2013617	kkallee@govmu.org
Assistant Manager, Procurement and Supply	Mr. V. KAULLYSING	2011654	vkaullysing@govmu.org
Field Services Unit			
Chief Inspector	Mr. SOOKUN	2122331	fsu@govmu.org
National Disaster Risk Reduction and Management Centre			
Officer-in-Charge	Mr. P. BUDHOO	2073900	premananddhanesh@yahoo.com
Superintendent of Police	Mr. A. SOOKHAREEA	2073900	asookharea@govmu.org
Chief Inspector of Police	Mr. R. S. MUNGRA	2073900	rmungra@gov.mu.org

National Disaster Risk Reduction and Management Centre <i>(continued)</i>			
Coordinator for Community Mobilisation & Local Community Support, Preparedness Team	<ul style="list-style-type: none"> Mr. H. BISSESSUR Mr. V. SUNNASSY MRS S. APPADOO 	2073900	hbissessur@govmu.org vsunnassy@govmu.org shappaddoo@govmu.org
Information & Communication Manager	Mr. P. RUGHOO	2073900	prughoo@govmu.org
Meteorologist/Senior Meteorologist	Mrs. V. GAONJUR	2073900	vandanagaonjur@gmail.com

Table 1: Senior Management Team

1.8.2 Staffing Position

Section/Unit	2019-2020	2020-2021
Administration	76	67
Human Resource	6	6
Finance	6	5
Procurement and Supply	5	5
Inspectorate	7	6
Field Services Unit	184	153
NDRRMC	13	12
Total	302	254

Table 2: Staffing Position

1.8.3 Employment on Contract

Designation	No. of Staff	
	2019-2020	2020-2021
Adviser to the Minister	3	3
Service to Mauritius	2	1

Table 3: Number of staff employed on contract

1.8.4. Vacancies filled during financial year 2020-2021

Grade	Number
Carpenter	1

Table 4: Filling of Vacancies

1.8.5 Gender Policy Statement

The Ministry's Gender Policy Statement subscribes to the broad principles of the National Gender Policy Framework 2008 and is guided by its comprehensive vision. It reflects our commitment to mainstreaming gender in our specific sector intervention, ultimately promoting gender equity and equality for a sustainable society.

The Gender Cell oversees gender issues and ensure that all activities/programmes are gender sensitive whilst also, promoting gender parity in all departments and at all levels within the Ministry and in order to provide a conducive environment whereby a culture of equal respect of men and women prevails, the Ministry ensures the participation of women in policy development and decision-making processes at all levels.

1.8.6 Gender Staffing Proportion

The staffing position gender-wise as at 30 June 2021 was as follows:



Figure 2: Gender Staffing Proportion

1.8.7 Gender Mainstreaming Activities

The Ministry in collaboration with the Mauritius Civil Service College organised a one-day workshop on Gender Mainstreaming in four batches on 10 and 19 February and 05 March 2021, focused on the vulnerability of women and girl children in situation of humanitarian emergencies and disasters.

Some 129 participants from the Ministry, Field Services Unit, Local Authorities, National Disaster Risk Reduction and Management Centre, Mauritius Fire and Rescue Service, Mauritius Meteorological Services, Ministry of Social Integration, Social Security and National

Solidarity, Ministry of Gender Equality and Family Welfare, Human Rights Division, Mauritius Red Cross Society and Mauritius Council of Social Service attended the workshops.



Figure 3: Workshop on Gender Mainstreaming

The training was opened by Dr the Hon Mohammad Anwar HUSNOO, Vice-Prime Minister, Minister of Local Government and Disaster Risk Management with a his key note focused on the challenges faced by women and girls in crisis situation and the important role of the National Disaster Risk Reduction and Management Centre, Mauritius Fire and Rescue Service, Mauritius Meteorological Services and Local Authorities in disaster risk reduction and management in Mauritius.

1.8.8 Human Resource Management Initiatives

Training and Development

The table below outlines the training programmes conducted during the financial year 2020-2021 in collaboration with other organisations for the capacity building of officers:

Institution	Course/Workshop	No. of Attendees
Civil Service College Mauritius	Training Programme for Middle Management	7
	Training Programme for Middle Management	6
	Writing Effective Minutes of Meeting	2
	Court Proceeding	1
	Event Management	1
	Handling Difficult Customers	1
	Workplace Safety to CS, SWPO, WPO	2
	Advance Excel	8
	Understanding Safety & Health obligations for Head Office Auxiliary	1
	Safety & Health in workplace for MSO	8
	Code of Ethics and Good Governance	3
	Managing Projects in Public Sector	2
	Tender Preparation & Evaluation	1
	Business Continuity Management	1
	National Forum on Housing & Land Use	2
	Managing Resources	1
	Gender Mainstreaming in Humanitarian situation	60
	Training Programme on Performance and Public Service Excellence for Workmen's Group	35
Ministry of Public Service, Administrative and Institutional Reforms	Safety & Health for officers of Internal Control Cadre	2
	Managing Safety through OSH Management System	1
Independent Commission Against Corruption	Corruption Risk Assessment for members of Anti-Corruption Committee	1
	Training on Empowerment on Anti-Corruption and Anti-Corruption Framework	1
Central Procurement Board	Enhancing Public Procurement for Major Projects	1

Table 5: Training Programmes conducted during Financial Year 2020-2021

PART II

MAJOR ACHIEVEMENTS AND CHALLENGES



2.0 MAJOR ACHIEVEMENTS AND CHALLENGES

The Ministry of Local Government and Disaster Risk Management and Local Authorities invest massively in Local development projects such as sports, art, recreation and amenity services, construction of markets etc. For the Financial year, the following major projects were carried out:

2.1 COVID-19 Pandemic and Amendment of the Local Government Act

The Ministry of Local Government and Disaster Risk Management and local authorities played a pivotal role in the vaccination campaign during the lockdown imposed between 10 March to 30 April 2021. Local authorities provided logistics in terms of accommodation and other facilities whereas the Ministry coordinated the vaccination of public sector employees whose services were paramount for the running of the affairs of the country.

Additionally, in view of the prevailing sanitary situations which precluded the organisation of municipal council elections, the Local Government Act was amended to provide for extending:

- (i) the life of 6 years of the entire Municipal City Council and Municipal Town Councils, or entire Village Councils, from time to time by not more than one year at a time, but for not more than 2 years when there is -
 - a period of public emergency is in force in Mauritius; or
 - likely to be, an epidemic of a communicable disease in Mauritius and a quarantine period is in force in Mauritius;
- (ii) the term of office of every Councillor, including District Councillor, until the day preceding the nomination day of the local election;
- (iii) the term of office of every member of the Executive Committee of the Council until the day preceding the nomination day of the local election; and
- (iv) the term of office of the Lord Mayor and Deputy Lord Mayor and Chairpersons and Vice Chairpersons of District Councils and Village Councils until their successors are elected after the next local election.

2.2 Implementation of Budget Measures

Paragraph in Budget Speech	Budget Measure	Status as at 30 June 2021
	Extension of the bus terminal modernisation programme to rural areas / Modernisation of bus terminals at Flacq, St Pierre, Mahebourg and Riviere du Rempart	Conception and Preliminary Stage at the level of Councils
	Rose Hill Urban Terminal	RFP being finalised
	Modern Urban terminals at Quatre Bornes, Vacoas, Curepipe	RFP being finalised for Quatre Bornes and Curepipe Vacoas – Evaluation stage
36 (a)	Waiving fees related to the Building and Land Use Permit (BLUP) for construction of pharmaceutical manufacturing factories, food processing plants and warehouses	Completed
197c	Application fee for a Building and Land Use Permit will be waived	Completed
245	Acquisition of Compactor and Tipper Lorries (Phase I)	Compactor lorries – Delivered Tipper Lorries- Awaiting delivery
247	Composting of Green Wastes from Markets	Awaiting obtention of PER
276	Construction of Sports Centre at Plaine Verte	Consultancy in process
	Construction of New District Council Head Office for Pamplemousses D.C	Building works Completed Site works in progress
	Construction of an Administrative Building for the District Council of Flacq	Building works Completed Site works in progress
	Construction of Market Fair at Chemin Grenier	Bid Evaluation stage
	Construction of Market Fair at Mahebourg	5% Completed
	Construction of Market Fair at Bel Air	97% Completed
	Construction of Market Fair and Traffic Centre at Goodlands	54% Completed
	Construction of Market Fair at Bambous	Land issues being finalised
	Reconstruction of Pamplemousses Market	Bid Evaluation stage
	Construction of a Multipurpose Complex at Riviere du Rempart	Consultancy in progress
	Construction of a Multipurpose Complex at Abercrombie	Bid Evaluation stage

Paragraph in Budget Speech	Budget Measure	Status as at 30 June 2021
	Construction of a Multipurpose Complex at Camp Leveux, Rose Hill (GERANIUM)	90% completed
	Multipurpose Complex - One Stop Shop at Montagne Blanche	30 % Completed
	Leisure Park at Quartier Militaire	Completed
	Setting up of Incinerators at 16 sites	90% completed
277	Construction of mini Market and Gym at Bassin	To be included in Urban Terminal Project
	The construction of an Integrated One Stop Centre at Beau Bassin	Bid Evaluation stage

Table 6: Status on Implementation of Measures Announced in Budget Speech 2020/2021

2.3 Citizen Support Portal

Integration of the Complaints Management Systems within the Citizen Support Portal at the level of Local Authorities

The introduction of the Citizen's Support Portal (CSP) at the level of the Local Authorities has prompted the setting up of a proper Complaints Handling mechanism thereat. This allows the Councils to use the Citizen Support Unit (CSU) as the main centralized and single database for complaints management. The main features of the current ticketing module implemented in CSU are as follows:

- (i) Categorization of tickets;
- (ii) Custom Reports; and
- (iii) User Management.

A dedicated unit at the Ministry has the responsibility to attend to complaints and queries received through the CSP against local authorities.

Training sessions were organized by the CSU of the Prime Minister's Office for officers of this Ministry and the Local Authorities. Local Authorities contributed in the setting of FAQs and reply for the Chatbot being developed for the CSU.

Categories are complaints are as follows:

- Building and Land Use Permits & Planning
- Cleaning of bare lands & derelict buildings
- Removal of domestic refuse & bulky waste

- Cleaning of drains & rivers & road sides
- Drains & road Infrastructure
- Street lighting
- Other issues

Statistics on the number of complaints processed during the period under review is as follows:

Complaints	2020-2021
Number of complaints received	5,229
Number of complaints attended/resolved	4,823
Number of complaints rejected	14
Number of complaints outstanding	392

Table 7: Number of Complaints Processed

2.4 Main projects undertaken by the Field Services Unit

With a view to providing additional and increased facilities to inhabitants of various localities, the Field Services Unit collaborated with the Social Welfare Division of the Ministry of Gender and Equality and Family Welfare in the upgrading of Social Welfare Centres through the provision of free labour and equipment. Assistance was also provided to the other Ministries.

The projects completed were as follows:

SN	Project Name	Request from
1.	Construction of metallic shelter at Riche en Eau and Le Jardin Social Welfare Centres	Ministry of Gender Equality and Family Welfare
2.	Construction of podium at Nouvelle Decouverte SWC	
3.	Excavation of land with backhoe loader ODC, Guibies, Pailles	Ministry of Local Government & Disaster Risk Management
4.	Construction of litter bins, Painting of centre and fixing of tiles at Piton SWC	Ministry of Gender Equality and Family Welfare
5.	Construction of 2 block wall fencing and heightening with metallic structures at Montagne Blanche	
6.	Repair Works at SICOM Building (Furniture repairs)	Ministry of Public Service
7.	Upgrading Works at VPM's Office, Renganaden Seeneevassen Building	Ministry of Local Government & Disaster Risk Management
8.	Clearing of Lands at Mare Albert, Helvetia Youth Centre and Bel Ombre	Ministry of Youth Empowerment, Sports and Recreation
9.	Brush Cutting Works at Military Road, Port Louis i.c.w Eid-UI-Adha Festival	National Task Force
10.	Cleaning of bare lands i.c.w Père Laval Pilgrimage 2020	

SN	Project Name	Request from
11.	Minor Repairs - Carpentry Works Emmanuel Anquetil Building	Ministry of Local Government & Disaster Risk Management
12.	Upgrading of Roundabouts in the region of Port Louis	
13.	Brush Cutting Works at Coromandel, Triolet and Flacq Fire Stations	Mauritius Fire and Rescue Service
14.	Grounding of MV Wakashio - Logistic Support	Min of Environment, Solid Waste Management and Climate Change
15.	Cleaning of Parking yard at Renganaden Seeneevassen Building	Solicitor General's Office
16.	Cleanup Activity at Knowledge Based Training Centre	CAB - Rte Nicolay
17.	Upgrading of steps at La Butte Sub Station	Field Services Unit
18.	Reparation of metal gate at OI DC, Pailles	OI DC
19.	Laying of tiles in bathroom and toilets, La Butte	Field Services Unit
20.	Clean-up campaign at Pointe aux Sables Public Beach	Beach Authority
21.	Upgrading of Manhole (Sewerage system at La Butte)	Field Services Unit
22.	Construction of Key Holder box at La Butte	
23.	Upgrading Works (Metal & Profilage) at Roche Bois SWC	Ministry of Gender Equality and Family Welfare
24.	Cleaning works in the region of Military Road Football pitch	Forces Vives at Military Rd
25.	Cleaning of bareland at Jin Fei	Mauritius & Fire Rescue Service
26.	Cleaning campaigns in South Eastern part of Mauritius	National Disaster Risk Reduction and Management Centre
27.	Cutting of grass at Fraternité Mauricienne des Malades et des Handicapés, Canal Dayot	FMMH
28.	Painting works at the LGSC	Local Government Service Commission
29.	Brush Cutting, Cleaning and carting away works at Pointe aux Piments	Min of Blue Economy, Marine Resources, Fisheries and Shipping
30.	Trimming of grass and hedges at Government Quarters No. 15 and No. 17 Suffolk Close Vacoas	PMO
31.	Removal of garbage and other minor works at Ex DWC Building, Pailles	OI DC
32.	Mowing and carting away of grass at Mapou	Ministry of Labour
33.	Reinstatement Works at Chemin Grenier SWC	Min of Gender Equality and Family Welfare
34.	Electrical Works at Mare Tabac SWC	
35.	Cleaning works at Mauritius Diabete Centre, Belle Village	Mauritius Diabete Centre
36.	Landscaping Works at Mount Ory SWC (Phase 1)	Min of Gender Equality and Family Welfare
37.	Upgrading Works at Petit Raffray SWC (Phase 1)	
38.	Dismantling Works at St Croix SWC	

Table 8: Projects undertaken by FSU

2.5 Improving Good Governance and Strategic Planning and Risk Management

According to the World Bank, Good Governance is the manner in which power is exercised in the management of a country's economic and social resources for development with a view to strengthening internal audit and risk management to further strengthening accountability and transparency in the Ministry and in local authorities the following measures were implemented:

- ❖ Setting up of Audit Committees at the level of all local authorities;
- ❖ Adoption and implementation of Public Sector Anti-Corruption Framework including, managing of conflict of interest and introduction of gift policy;
- ❖ Publication of customer charters;
- ❖ Implementation of recommendations of ICAC following Corruption Risks Assessment in the processing of Building and Land Use Permits;and
- ❖ adoption and preparation of Financial Statements on accrual IPSAS ahead of FY 2020-2021.

➤ ***Amendment to Local Government Act 2011 in respect of Annual Report for Local Authorities***

For increased transparency, the Local Government Act 2011 was amended to provide for Local Authorities to submit a comprehensive Annual Report 4 months after the end of the financial year comprising:-

- ❖ The financial statements in respect of the financial year to which the report relates.
- ❖ A report on the performance of the Local Authority in respect of the previous financial year.
- ❖ A corporate Governance Report in accordance with the National Code of Corporate Governance.
- ❖ The Strategic Direction of the Local Authority in respect of the next three financial years.

Moreover, a delay has been provided for the Director of Audit submit the Audit Report within 10 months of the close of every financial year. Previously there was no time limit for the NAO to submit its Audit Report.

➤ IPSAS

The latest technical assistance report of the IMF mission in March 2020 noted that overall the Local Authorities made considerable progress over the last several years.

➤ Audit Queries

It is apposite to highlight that no major query was made by the Director of Audit in its 2019/2020 Report on the management of the affairs of the Ministry except for the following two issues:

SN	Query/Remarks	Action Taken
i.	<i>Waste Carrier Licensing Unit – Under-utilisation of Human Resources due to Inappropriate Organisation Structure</i>	The unit has been transferred to the Ministry of Environment, Solid waste Management and Climate Change.
ii.	<i>Acquisition of Tipper Lorries – Delivery of Vehicles Not Accepted due to Supplier's Default</i>	Notice for Termination of Contract was served on the supplier

Table 9: Remarks of National Audit Office

We can infer these remarks that that sound financial management practice were adopted, and rules and procedures were adhered to.

2.5.1 Audit Committee

The Audit Committee for the financial year 2020/2021 held six meetings during the period under review. All the targets were achieved and the actions taken on all issues highlighted in the Action Plan of the Committee for FY 2020/2021 as well as recommendations made by the Committee to the Accounting Officer, has been sent to the Ministry of Financial Services and Good Governance.

Internal control report comments have been addressed and apposite mechanisms have been implemented accordingly.

2.5.2 Projects Funded under the National Environment Fund

2.5.2.1 Centralised Cleaning Coordination Committee

The Centralised Cleaning Coordination Committee was set up under the aegis of the Ministry of Local Government and Disaster Risk Management so as to engage in the cleaning of

Mauritius. The Committee is responsible for coordinating all cleaning and embellishment activities in different regions such as public beaches and lagoons, as well as tourist sites including islets, city centres, main public roads, rivers, canals, watercourses and drains, motorways, etc.

Funds amounting to Rs 40.0 M is provided yearly under NEF yearly from which Local Authorities held various collection of bulky wastes and e-wastes campaign during the year. In addition, several sites were cleared and embellished. The focus is also on sensitisation and raising awareness of the population.

The World Clean-up Day is held internationally each year on the third Saturday of September as a major international waste collection day as well as to raise awareness of the mismanaged waste crisis by mobilising various stakeholders of society to participate in clean-up actions. On that day, Governments, individuals, corporations and organisations join hands to clean up litter and mismanaged waste from the environment.

The Centralised Cleaning Coordination (3C) Committee organized the World Clean-up Day for first time in Mauritius through clean-up and embellishment activities across the island over a one-week period as from 12 September to culminate on 19 September 2020.

These activities were organised in collaboration with all Local Authorities, the Ministry of Environment, Solid Waste Management and Climate Change, Forestry Services, Beach authority, Road Development Authority and Business Mauritius, and included: -

- (i) clean-up and embellishment campaign at the level of towns, villages, roundabouts and motorways;
- (ii) collection of bulky waste and e-waste to remove eyesores due illegal dumping along roadsides as well as to prevent obstruction of rivers, canals and natural watercourses, especially during rainy season; and
- (iii) embellishment and planting of ornamental plants in least one area/ward/locality or village.

2.5.2.2 Collection of Bulky Waste and E-Waste & Embellishment Campaigns



Figure 5: Collection of Bulky Waste at Beau Bassin and Roche Brunes



Figure 4: Collection of Bulky Waste at Poste de Flacq



Figure 6: Painting of bus stops

The public was sensitised on the importance environment and on the vision of Government to achieve a cleaner and greener Mauritius through leaflets, radio programmes, video clip and other advertising media. The list of activities organized by the Local Authorities in the context of the World Clean Up Day 2020 from 12 to 19 September 2020 are as follows:

SN	Local Authority	Localities/Sites Cleaned and Embellished	Litters and Green Wastes collected	Volume of Bulky Waste Collected	Green Space uplifted/ Planting of decorative plants	Sensitisation campaign/ Community participation
1	District Council of Riviere du Rempart	10 Localities: Darutty Forest, Roche Terre, Von Molke Public Beach, Pointe des Lascars Waterfront, La Clemence, Grand Baie Public Beach, La Cuvette Public	8 tons of green wastes and 700 plastic bags of debris collected at Darutty Forest	6 trips at Darutty Forest 9 trips at Roche Terre 1 ton at Pointe des	Embellishment and Planting of decorative plants in green spaces at Mapou, L'Esperance Trebuchet, Belle Vue des Jardins,	Fixing of 'No Dumping' sign plates at 5 strategic places Fixing of 25 bins at Darutty Forest

SN	Local Authority	Localities/Sites Cleaned and Embellished	Litters and Green Wastes collected	Volume of Bulky Waste Collected	Green Space uplifted/ Planting of decorative plants	Sensitisation campaign/ Community participation
		Beach, Beau Plateau By-pass, Cottage, Anse La Raie Cleaning of river at La Clemence	1.5 tons at Von Molke 1 ton green waste along Beau Plateau by-pass 100 plastic bags of debris collected at Anse La Raie	Lascars Waterfront 2 tons at la Clemence 2.5 tons at Grand Baie Public Beach and La Cuvette Public Beach 23 trips at Cottage	La Clemence, Grand Baie public beach, La Cuvette public beach, Cottage	
2	District Council of Pamplemousses	5 Localities: Fond du Sac, Arsenal/Balaclava, Congomah, Ilot, Mon Gout/Mount 21 plots of barelands cleaned		27 trips at Arsenal 19 trips Congomah and Ilot 22 trips at Mon Gout/Mount 27 trips at Fond du Sac	Riviere Citron, Royal Road Arsenal (near bridge) Near Pont Paramount Congomah Upliftment of green space opposite mosque at Mon Gout Tree planting at sport zone near Fond du Sac Village Hall	
3	District Council of Flacq	7 Localities: Central Flacq, Bel Air, Bramsthan, Ecoignard, Bras D'Eau, Laventure, St Julien Village, Camp de Masque 5 plots of bareland cleaned Cleaning of River Ceres and River at Bramsthan Levelling of road sides at Bramsthan	2 trips at Bramsthan 2 trips at Bras D'Eau 1 trip at Camp de Masque 2 trips at Laventure and St Julien Village	42 trips at Central Flacq 55 trips at Bel Air	Uplifting and embellishment of green space at Central Flacq (Morc. La Colombe), Bel Air Planting of decorative trees at the entrance of Central Flacq Village, New Bel Air SSS, Bramsthan	Carnaval with students of Central Flacq Colleges with Slogan " <i>Ensam pou ene village propre</i> " Painting of bus stop at Camp de Masque

SN	Local Authority	Localities/Sites Cleaned and Embellished	Litters and Green Wastes collected	Volume of Bulky Waste Collected	Green Space uplifted/ Planting of decorative plants	Sensitisation campaign/ Community participation
4	District Council of Moka	4 Localities: Nouvelle Decouverte, La Laura Malenga, Melrose, Dubreuil 18 plots of bareland cleaned	6 trips at Nouvelle Decouverte 5 trips at La Laura Malenga 3 trips at Melrose 2 trips at Dubreuil		19 green spaces cleaned and embellished	Sensitisation held at Vuillemin, Verdun and Quartier Militaire Around 950 local community participants involved
5	District Council of Black River	12 Localities: Cité Richelieu, Camp Rodriguais (Bambous), La Pointe Cassis Public Beach, Le Morne Road, Main Road Petrin to Alexandra Falls, NHDC Complexes Geoffroy (Bambous), Le Morne Village, Albion Community Centre, Gros Cailloux/Canot Road, Case Noyale behind RCA, Petit Rivière	50 tons	75 tons at Cité Richelieu 41 tons at Camp Rodriguais 14.5 tons at Petit Rivière Noire and Case Noyale	Planting of decorative plants at Cité Richelieu, Camp Rodriguais and Royal Road Gros Cailloux	Mural painting at Richelieu Govt School Fixing of No Dumping sign plates at Camp Rodriguais Owners of houses at the NHDC Complexes at Geoffroy
6	District Council of Savanne	5 Localities: Rivière des Anguilles, Britannia, Chamouny, St Aubin, Batimarais 8 plots of barelands cleaned	38.5 tons	73.5 tons at Riviere des Anguilles 70 tons at Chamouny	Riviere des Anguilles Prayer Platform on river bank and at rivulet at MCB Britannia Village Hall and surrounding Chamouny Football ground, cremation ground and health track	Members of Souillac Youth Centre Chamouny Women Association Rotary Club Souillac
7	District Council of Grand Port	16 Localities: Mahebourg, Old Grand Port, Anse Jonchée, Grand Bel Air, Rivière des Créoles, Petit Bel Air, St Hubert, Union Park, Nouvelle France, Petit Sable	5 trips at Ville Noire 2 trips at Petit Sable Waterfront 2 trips at Mahebourg	9 trips at Nouvelle France 2 trips at 16ème Mille 4 trips at New Grove	8 green spaces cleaned	Painting of Fresque Mural at Mahebourg Market Fair by students of Loreto College Mahebourg and Emmanuel Anquetil SSS

SN	Local Authority	Localities/Sites Cleaned and Embellished	Litters and Green Wastes collected	Volume of Bulky Waste Collected	Green Space uplifted/ Planting of decorative plants	Sensitisation campaign/ Community participation
		Waterfront, 16ème Mille, Ville Noire Cleaning of barelands at Mahebourg (near National Coast Guard), Cité La Chaux and Nouvelle France Upgrading of Mahebourg Waterfront		6 trips at Rivière des Créoles 3 trips at Ville Noire		Sensitisation held at Nouvelle France and St Hubert
8	Municipal City Council of Port Louis	13 Localities: Cite Roche Bois, Cite Ducray, La Grotte Montee Hussard, Near GMD Atchia SSS and Reservoir, Paul Toureau-Route Pamplemousses, Near Ste Croix Football Ground, GRNW near WMA, Military Road, Les Salines, Marie Reine de la Paix, Alma Parc Boeuf	58 lorry trips		4 green spaces uplifted – Khadafi Square, Plaine Verte Garden Promenade Joseph Volbert, Marie Reine de La Paix along Mgr Leen	Display of sensitization messages on Council's electronic board Distribution of flyers on the campaign – Anou met lame ansam nou netway nou pei
9	Municipal Council of Beau Bassin / Rose Hill	3 Localities: Roches Brunes, Barkly, Rose Hill Centre		32 tons	Embellishment of state land at Schuman Street Upgrading and embellishment of Round About (Roches Brunes/ Meldrum) Upgrading of Brahms Municipal Garden, Barkly	Distribution of leaflets on the campaign – Anou met lame ansam nou netway nou pei Display of official video on Moris Nou Zoli Pei
10	Municipal Council of Quatre Bornes	13 Localities	Lorry loads Palma: 10 Bassin: 4 River Bank near Kovil Trianon: 7	81 lorry loads from Ebene, Belle Rose and Trianon	6 green spaces uplifted: Cnr Hillary Blood Ave & Vacoas Rd, Poussepasse Ave, Trois Mamelles Cemetery, Ebene behind Intermart, Round About Ebene Cybercity	NGOs and Volunteers involved: Vattel University, Green Building Council, Mrs Patel & team, Rotaract Club de Quatre Bornes, AllianzAssurance, Global Business Outsourcing

SN	Local Authority	Localities/Sites Cleaned and Embellished	Litters and Green Wastes collected	Volume of Bulky Waste Collected	Green Space uplifted/ Planting of decorative plants	Sensitisation campaign/ Community participation
					Spiritual Park Ebene	
11	Municipal Council of Vacoas / Phoenix	Localities: La Caverne, Promenade Pere Laval	2 trips of litters collected and carted away	28 tips of bulky wastes and 4 trips of e-wastes collected in the region of La Caverne 13 trips of bulky wastes collected from Promenade Pere Laval	La Caverne Leisure Park uplifted Promenade Pere Laval uplifted	Pamphlets distributed to inhabitants of regions
12	Municipal Council of Curepipe	Localities: Residence Atlee (Opposite La Colombe), La Croisee La Mairie, Route des Casernes, Floreal (Residence L'Oyseau), Wooton Upgrading of Pont Carbonel Cleaning of river at Floreal (Residence L'Oyseau)	2 trips at Residence Atlee 1 trip at La Croisee La Mairie 2 trips at Route des Casernes 2 trips at Eau Coulée Waterfront 2 trips at Wooton		Uplifting and embellishment of green space and cleaning of river at Eau Coulée Waterfront Planting of Vacoas trees and grass at Pont Carbonel	

Table 10: Activities held in the context of World Clean Up Day 2020

2.5.2.3 Construction of Drains

Table 12 outlines the amount of funds spent by Local Authorities on projects for construction of drains from July 2020 to June 2021.

S.N	Local Authority	Amount (Rs)
1	Municipal City Council of Port louis	8,070,694
2	Municipal Council of Curepipe	5,025,000
3	Municipal Council of Quatre Bornes	3,300,000
4	Municipal Council of Vacoas/Phoenix	5,654,000
5	Municipal Council of Beau Bassin/Rose Hill	3,862,225
6	District Council of Pamplemousses	7,363,767
7	District Council of Riviere du Rempart	8,330,000
8	District Council of Flacq	7,056,491
9	District Council of Moka	7,102,456
10	District Council of Grand Port	6,700,000
11	District Council of Savanne	4,416,985
12	District Council of Black River	8,213,917
	Total	75,094,550

Table 11: Expenses incurred for construction of drains



Figure 7: District Council of Rivière du Rempart – Mon Loisir



Figure 8: District Council of Flacq – Bramstan



Figure 9: Municipal City Council of Port Louis – Route Militaire



Figure 10: Municipal City Council of Port Louis – Route Militaire

2.5.2.4 Cleaning of Drains, Rivers and Canals

Local authorities devote substantial efforts for the cleaning and maintenance of our drain, rivers and canals to reduce the impact of flooding during heavy rainfalls or flooding.

A sum of Rs 30M is earmarked yearly under the National Environment Fund for these activities.



Figure 12: Municipal Council of Quatre Bornes – Cleaning of River St Martin



Figure 14: Municipality of Port Louis – Cleaning of Renaissance Stream

2.6 Urban Terminal Projects

The Urban Terminal Project is an initiative of Government to modernise and upgrade the infrastructure with the modern advent of the Metro Express, we could not allow the Victoria Bus Terminal to operate without adequate infrastructure for users and service providers. The Project will integrate major facilities, namely: parking, market, food court, commercial spaces, dedicated hawker areas in a secured



Figure 15: Immigration Urban Terminal

controlled space, modern bus stand with enough bus bays, taxi stand, metro station and a pedestrian link (“esplanade”) to link the terminal with the Metro Express Terminal, all under a single roof for efficient transportation service. Small Medium Enterprises (SMEs) will also be given a strategic, fixed, modern and secured spot to work, where there will be a mass of people transiting daily.

The list of Urban Terminal Projects to be implemented is as follows:

- (i) Victoria Urban Terminal;
- (ii) Immigration Urban Terminal;
- (iii) Rose-Hill Urban Terminal;
- (iv) Quatre Bornes Urban Terminal;
- (v) Vacoas Urban Terminal; and
- (vi) Curepipe Urban Terminal.

Each Terminal will pave the way for new poles of economic development such as real estate and land property. There is no doubt, that these projects will make Mauritians proud as they will enhance the attractiveness of the towns and country at large.

The Victoria Urban Terminal will be completed in 2022 while Request for Proposals (RFP) for the Rose-Hill, Quatre Bornes and Curepipe Urban Terminal Project was being finalized for launching. As regards the Vacoas Urban Terminal Project, the Request for Proposal was under evaluation as 30 June 2021.

2.7 I-Council Project

In line with the initiative of Central Government to modernise the public sector, through e-government, the Ministry of Local Government and Disaster Risk Management has embarked on an array of digitisation projects and technological innovations also known as the Innovative (I) Council Project. The aim of this project is to enhance management efficiency, effectiveness and improve service delivery of the Local Authorities.

This innovative Project comprises of the use of Global Positioning System (GPS), Geographical Information Systems (GIS) and a tailor-made Council Project Management Software (CPM) which was developed in-house by the officers of the District Council of Moka. This Project comprises the following modules:

- Council Project Management System, (CPM)
- Fleet Management System
- Scavenging Service Management System
- Drain Management System
- Maintenance of Asset Management System
- Road Management System
- Urban Planning Management System
- Street Lighting Management System
- Bare land Management System

The Council Project Management System has already been deployed at the District Council of Moka and is being implemented at Savanne. Same will be replicated in the other Councils and it is expected that all Local Authorities would be fully digitalised by March 2022.

2.8 Building and Land Use Permit

A Building and Land Use application is a formal request for permission to erect a building or to use an existing one for a particular business. Application for Building and Land Use Permit can be made online on the Government of Mauritius Business Licensing Platform.

The Local Authorities unit of the Ministry of Local Government and Disaster Risk Management has a dedicated portal whereby the relevant forms can be downloaded and further information can be accessed.

A Building and Land Use Permit can be obtained within 3 to 15 days.

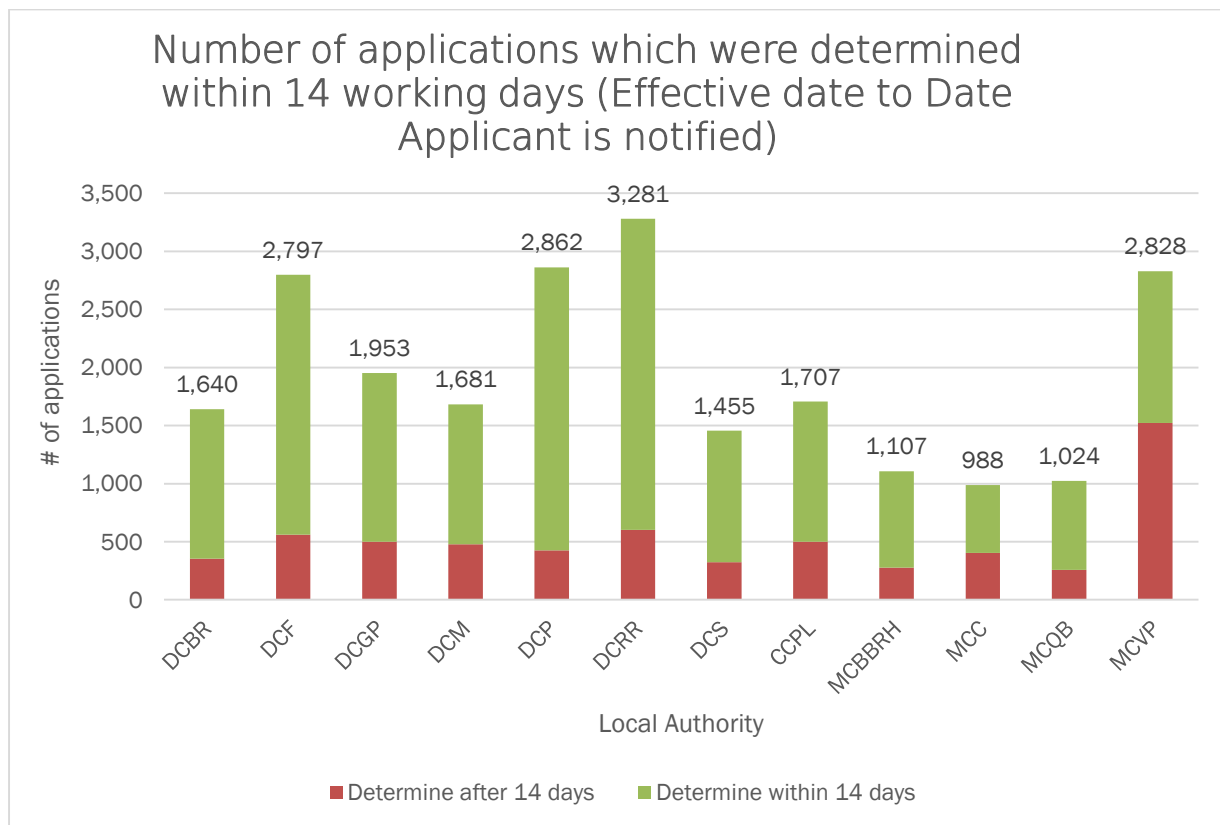


Figure 16: Number of application for Building and Land Use Permits determined within 14 working days

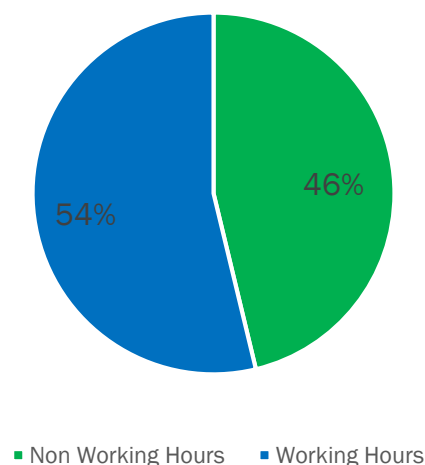


Figure 17: Number of Applications for Building and Land Use Permits received during FY 2020/2021

2.9 Major Activities held by the National Disaster Risk Reduction and Management Centre

2.9.1 National Emergency Operations Command

During the last cyclonic season 2020-2021, the National Emergency Operations Command (NEOC) had to be activated on 30 distinct occasions for a total duration of 66 days to manage emergency situations. For the year 2021, we witnessed severe weather deterioration relatively late within the season with a climax during the second half of the month of April. The Southern and South Eastern parts of the island were badly affected by heavy rainfall causing serious disruption in the socio-economic activities and as well as the SC/HSC examinations within the COVID 19 prevailing situation.

Special arrangements had to be put into place by the NEOC in close coordination with the Ministry of Education to ensure that students attend their examination centres and safely return back home during that heavy rainfall periods.

To sensitise the general population on precautionary measures and advice, NEOC issued some 30 communiqués to agencies, 55 communiqués to media organisations, 297 live interventions on MBC TV/Private Radios/On-line/Print media, 32 communiqués on Emergency Alert App and 32 scrolling text messages on NDRRMC Website.

2.9.2 NEOC involvement in MV Wakashio aground at Pointe D'Esny Oil Spill Incident

Following the grounding of the 'Wakashio' Bulk Carrier on the coral reefs at about 1.5 NM off Pointe d'Esny on Saturday 25 July 2020, the NEOC was activated at level II on Saturday 25 July 2020 and subsequently upgraded to level III on Thursday 06 August 2020



Figure 18: NEOC Activation during 'MV Wakashio' incident

with key NEOC members to assist and coordinate all on site response activities and as well as the arrival of the international humanitarian experts for a period of the thirty days. A total of

sixty-four NEOC Situation Reports was compiled and circulated to a restricted number of high officials.

The National Crisis Committee under the chairmanship of the Hon. Vice Prime Minister, Dr A. Husnoo and co-chaired by the Commissioner of Police Mr K. Servansing was set up on 07 August 2020 with all concerned stakeholders to take stock of the situation, to devise strategies and as well as to for high-level decision-making purposes. This Committee met on 28 occasions at the Blue Bay Marine Park Centre.



Figure 19: National Crisis Committee for 'MV Wakashio' incident

The NDRRMC Mobile Command Post (MCP) was deployed at the Blue Bay Marine Park Centre to assist in term of logistical support and as well as information and communication support to the National Crisis Committee. The MCP has been operating on site for many days.



Figure 20: Mobile Command Post at Blue Bay

2.9.3 Sensitisation Campaigns

To better prepare and educate the population of the Republic of Mauritius regarding disasters, the National Disaster Risk Reduction and Management Centre (NDRRMC) regularly organizes sensitization/awareness programmes in critical areas as well as other areas prone to be affected by hazards such as cyclones, flooding and storm surge amongst others.

During the last financial year, the NDRRMC was closely involved in 27 sensitisation programmes namely training programmes, lectures and workshops. In addition, a video clip was produced at a cost of Rs 281,882.30 in association with the Mauritius Broadcasting Corporation TV containing both audio commentary and sign language. This 30 seconds duration video clip was

broadcasted on the MBC TV at peak time during the period 01-28 February 2021 to sensitise the Mauritian population on the impacts of heavy rainfall and flooding.



Figure 21: Sensitisation Campaigns

2.9.4 Community Disaster Response Programme

During the period under review, 18 Community Disaster Response Programmes (CDRP) were conducted to better prepare teams of volunteers which are called the Community Disaster Response Team (CDRT) to respond to emergency situations in their communities before the arrival of the authorities. When emergencies happen, CDRT members can provide immediate assistance to victim; give critical support to responding authorities; and organise spontaneous volunteers at a disaster site. The CDRT members can also help with non-emergency projects that help improve the safety of the community.





Figure 22: Community Disaster Response Programmes

Furthermore, a team from the NDRRMC proceeded on official visit to Rodrigues Islands from 25th to 31st October 2020 for a special CDRP and working sessions with the Rodrigues Disaster Risk Reduction and Management Centre (RDRRMC), REOC and First Responders.

The visit was to also share the overall strategy for disaster risk management for the Republic of Mauritius, operational lessons learned during the set-up of the National Disaster Risk Reduction and Management Centre (NDRRMC) and its National Emergency Operations Command (NEOC), conduct site visits and round table discussion with stakeholders to take cognizance of the difficulties they are facing and how to enhance preparedness, coordination and operational capabilities in Rodrigues.



Figure 23: Community Disaster Response Programme at Rodrigues

2.9.5 Contingency plans

Contingency Plans set out an organized, planned and coordinated course of action to be followed in case of an emergency or disaster. For the year, 2020 contingency plans under development with various stakeholders are:

- ✓ **All Local Authorities:** Contingency Plans for vulnerable regions
- ✓ **Business Mauritius:** Protocol on Heavy Rainfall for the Private Sector

- ✓ **Ministry of Education:** Implementation of the School Emergency Response Plan
- ✓ **Ministry of Health and Wellness:** Flood Emergency Plan for Dr A.G Jeetoo Hospital
- ✓ **Ministry of Energy and Public Utilities:** Emergency Action Plan for Chlorine Gas Leakage at La Nicoliere Chlorine Depot
- ✓ **Ministry of Social Integration, Social Security and National Solidarity:** Emergency Plans for Residential Care Homes

2.9.6 International Day for Disaster Risk Reduction

In the context of the International Day for Disaster Risk Reduction, a series of events were organised by the National Disaster Risk Reduction and Management Centre on 13 October 2020, including:

- ❖ a march by frontliners and college students from the Meteorological Station at Vacoas to the Municipal Council of Vacoas/Phoenix to sensitise and symbolise the efforts of each and every one in reducing disaster risks;
- ❖ official ceremony at the Council Hall of the Municipal Council of Vacoas/Phoenix where the United Nations Resident Coordinator read the message of the Secretary General;
- ❖ presentation of certificates and equipment to Community Disaster Response Teams;
- ❖ launching of the website and logo of the NDRRMC;
- ❖ demonstration on emergency evacuation following a fire outbreak in the yard of the Municipal Council of Vacoas/Phoenix by the Disaster Response Unit Special Mobile Force, Mauritius Fire and Rescue Service and Mauritius Red Cross; and
- ❖ exhibition by first responders including MFRS, Police, SMF, Red Cross, NDRRMC, MMS, amongst others on the equipment and response team presentations.



Figure 24: Celebration of International Day for Disaster Risk Reduction

2.9.7 National Disaster Risk Reduction and Management Policy, Strategic Framework and Action Plan

The National Disaster Risk Reduction and Management Policy, Strategic Framework and Action Plan 2020-2030 for the Republic of Mauritius was completed in January 2021. The project was undertaken by a consultancy firm DAI and financed under the Adapt' Action Facility of the Agence Française de Développement (AFD). The project cost is 174 968 €.

The documents provide the necessary policy guidance for a whole-of-institution and whole-of-society coordinated as well as harmonised approach to further strengthen our resilience to increased risks due to climate change and disasters.

The NDRRM Policy, Strategic Framework and Action Plan 2020-2030 was tabled at level of Cabinet on 26 February 2021. An official launching of the report was held on Tuesday 02 March 2021 which was followed by a capacity building workshop detailing the initial activities to implement the National Action Plan 2020-2030 with key stakeholders from both public and private sectors.

2.9.8 Capacity for Disaster Reduction Initiative (CADRI) Partnership

The Capacity for Disaster Reduction Initiative (CADRI) Partnership is a UN-led interagency initiative that delivers customized capacity development support in disaster risk reduction (DRR), including preparedness for emergency response, to countries at risk. CADRI offers a

unique combination of knowledge, experience and resources to strengthen countries' capacities to reduce exposure and vulnerability to disaster and climate risk across sectors.

In parallel, the eight key Ministries concerned in the following sectors, namely tourism, agriculture, environment, water and sanitation, health, education infrastructure and Rodrigues have been requested to set up sub-committee at their level to look into the implementation of the recommendation of the CADRI report. The Chairperson of those committees will report to the Steering Committee on the actions taken at their respective end.

At the level of UNRC Office, technical assistance has been provided to the Government of Mauritius in the form of a local consultant to help Ministries/Departments to plan the implementation of DRRM actions through forthcoming working sessions and workshops.

2.9.9 Disaster Information Management System (MauDIMS)

MauDIMS is a sustainable arrangement within an institution for the systematic collection, documentation and analysis of data about losses caused by disasters associated with natural hazards. The Disaster Information Management System is a tool that helps to analyze the disaster trends and their impacts in a systematic manner. With increased understanding of the disaster trends and their impacts, better prevention, mitigation and preparedness measures can be planned to reduce the impact of disasters on the communities.

The MauDIMS is an online database which stores disaster related information and is located on the Government Cloud located at the Government Online Centre. It will allow for analyzing disaster data for Disaster Risk Reduction, development planning, or monitoring global progress in line with Sendai Framework Monitor (SFM), established at the level of the UNDRR.

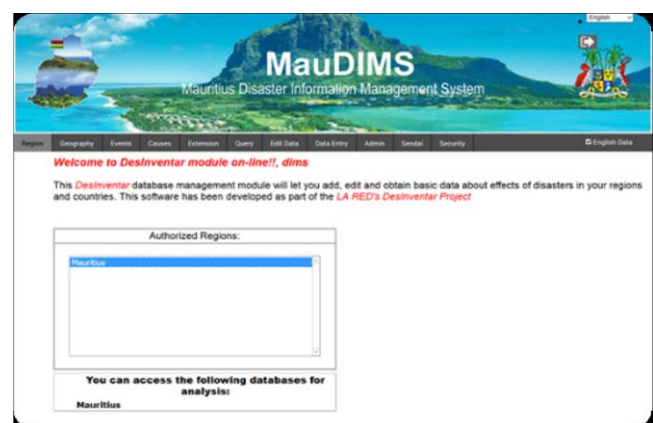


Figure 25: Disaster Information Management System

MauDIMS will enable the Mauritian Government to measure progress towards the achievement of the global targets of the Sendai Framework for Disaster Risk Reduction and to integrate these indicators into the monitoring framework for the Sustainable Development Goals.

PART III

FINANCIAL PERFORMANCE



3.0 STATEMENT OF EXPENDITURE

3.1 Budgetary Provision for the Ministry

The Ministry of Local Government and Disaster Risk Management for the FY 2020-21 was responsible for the following votes:

- **Local Government;**
- **National Disaster Risk Reduction;**
- **Mauritius Fire and Rescue Services; and**
- **Mauritius Meteorological Services.**

The amount budgeted for each Vote for the Financial Year 2020-2021 was as follows:

Vote	Name of Ministry / Sub Department	Amount Budgeted (Rs 000)
5-1	Local Government	4,202,000
5-2	National Disaster Risk Reduction	38,000
5-3	Mauritius Fire And Rescue Service	945,000
5-4	Mauritius Meteorological Services	109,000
	Total	5,294,000

Table 12: Vote appropriated for the Ministry of Local Government and Disaster Risk Management

3.2 Recurrent and Capital Grants for 2020-21 (Vote 5-1)

The table below shows the recurrent and Capital Grant for FY 2020-21 for Vote 5-1.

Name of Ministry: Local Government (Vote 5-1)	
Expenditure	Rs 000
<i>Recurrent</i>	<i>3,315,500</i>
<i>Capital</i>	<i>886,500</i>
Total	4,202,000

Table 13: Recurrent and Capital Grant for FY 2020-21 for Vote 5-1

Ministry of Local Government (Vote 5-1)

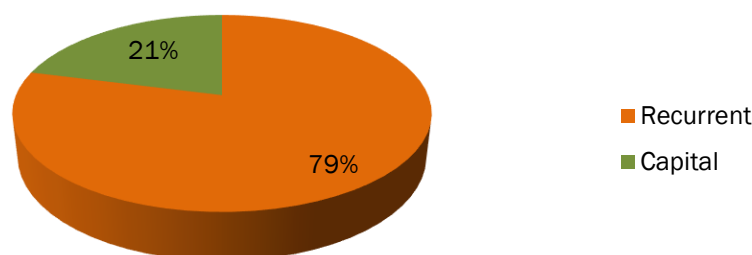


Figure 26: Recurrent and Capital Grant for FY 2020-21 for Vote 5-1

It can be observed that for the Vote 5-1, which comprise of the Ministry's expenditure and the Grant-in-Aid allocated to Local Authorities, recurrent expenses represent 79 percent of the Ministry's Budget Estimates and Capital Expenditure 21 percent.

3.3. Summary Statement of Expenditure by Economic Categories (Vote 5-1)

MINISTRY OF LOCAL GOVERNMENT VOTE-05-101 & 05-102	2019-2020 Actual (Rs Million)	2020-2021 Estimates (Rs Million)	2020-2021 Actual (Rs Million)
Allowance to Minister	2.44	2.44	2.44
Compensation of Employees	99.14	97.71	86.87
Goods and Services	14.27	16.20	13.51
Grants Recurrent (Local Authorities)	3,754.11	3,200.15	3,416.30
Grants Capital	533.36	872.10	621.42
Acquisition of Non-Financial Assets	10.17	14.40	10.10
Total	4,413.49	4,203	4,150.64

Table 14: expenditure incurred by the Ministry in FY 2020-21 under Vote 5-1 by economic classification.

The table above provides an illustration of expenditure incurred by the Ministry of Local Government And Risk Management in FY 2020-21 under Vote 5-1 by economic classification.

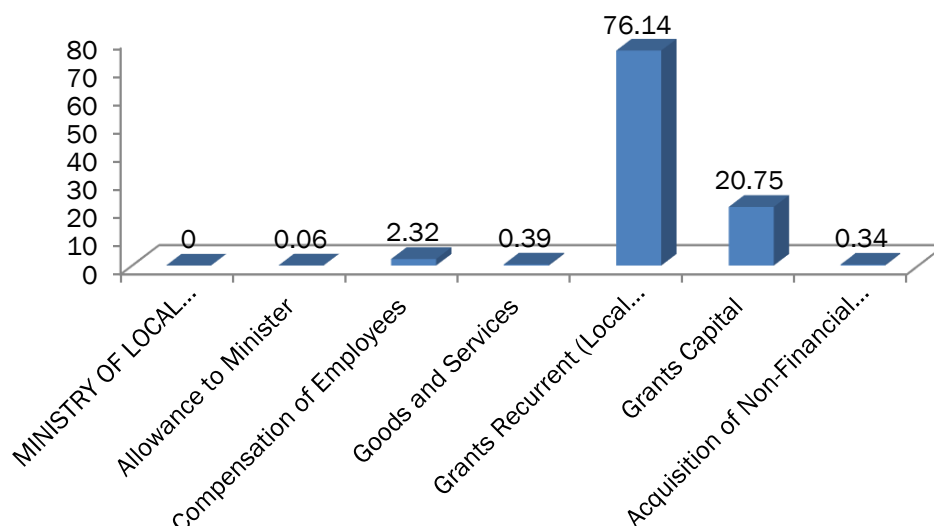


Figure 27: Classification by Economic Categories (in terms of percentage)

3.4 Grant to Local Authorities (Recurrent Expenditures)

It can be observed from the above Table that a major part of the total Budget has been earmarked for 'Grants to Local Authorities', which was the subject of a significant reduction in its Budget for the FY 2020-2021 by around Rs. 400 M.

During the course of the year and following the midterm review Exercise, Councils were provided with additional GIA to the tune of Rs. 100 M to enable them to maintain their level of activities. In addition, an Advance made to Local Authorities in FY 2017/2018 amount to Rs. 116 M was also refunded to Government during the course of the year.

➤ Grant Capital

For the FY 2020-2021, an amount of Rs. 872 M has been earmarked for Capital Expenditure in respect of projects financed under the 'Local Development Projects' and which comprise mainly of the following:-

- Construction of Head Offices – Rs. 69.5 M
- Renovation of Plaza Theatre at Rose Hill – Rs. 50 M
- Multipurpose Complexes – Rs. 57 M
- Market Fairs – Rs. 216.2 M
- Construction of Incinerators – Rs. 93.4 M
- Construction and Upgrading of Amenities – Rs. 386 M

3.5 Summary Statement of Expenditure by Economic Categories (Vote 5-2) - National Disaster Risk Reduction

National Disaster Risk Reduction Vote 05-2	2020-2021 Estimates (Rs Million)	2020-2021 Actual (Rs Million)
Compensation of Employees	7.595	8.529
Goods and Services	20.805	20.35
Grants Capital	9.600	1.459
TOTAL	38.00	30.33

*Table 15: Summary Statement of Expenditure by Economic Categories (Vote 5-2)
- National Disaster Risk Reduction*

The total budget of the Ministry allocated to National Disaster Risk Reduction (Vote 05-2) was **Rs 38 M** and around 55 percent was allocated to Goods and Services, with 20 percent allocated to Compensation of employees and 25 percent for Capital Grants as illustrated below.

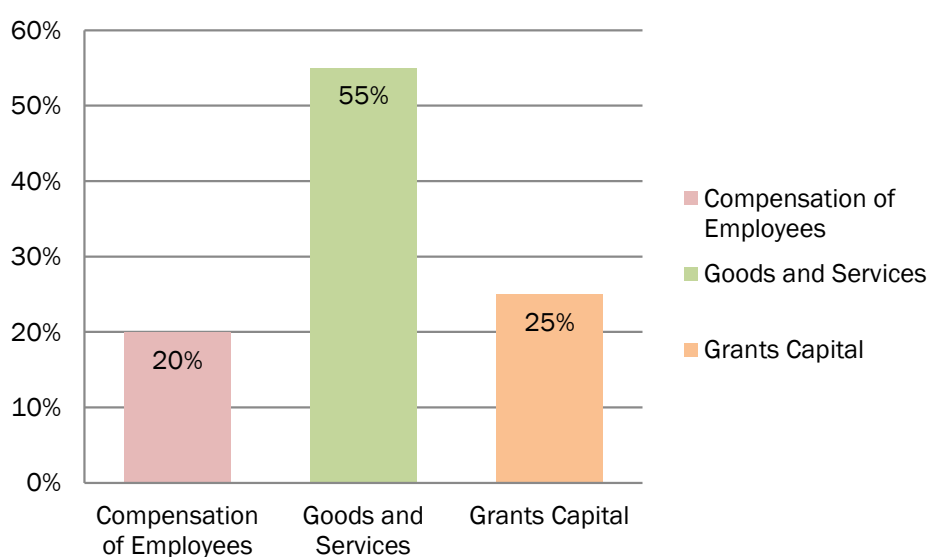


Figure 28: Estimates for Vote 5-2 for FY 2020-2021

3.6 Fixed Asset Register

The Ministry is in the process of updating its Fixed Asset Register in the context of reforms being undertaken by Central Government in the implementation of IPSAS. In the future, it is expected that information regarding Categories of assets owned by the Ministry together with their values will be available.

3.7 GIA Formula

Section 83(1)(a) of the Local Government Act 2011 stipulates that the grant allocated to Local Authorities should be calculated according to such formula as may be prescribed. It appeared that there has been no use of a GIA formula since 2001/2002.

The Ministry of Local Government and Disaster Risk Management in collaboration with the Public Sector Governance (OPSG) undertook a review of the GIA formula for the apportionment of grants to Local Authorities. The primary objective the study involved:

- ❖ Assessing the allocation of grants to each Local Authority;
- ❖ Identifying criteria to include in the Grant Formula and recommend options for a formula; and
- ❖ Devising a Grant-in-Aid (GIA) formula to allocate recurrent grants to LAs to ensure a fair and equitable distribution of the GIA envelope amongst the Local Authorities.

A Draft report was being prepared by the OPSG as at the end of the period under review.

PART IV

WAY FORWARD



4.0 TRENDS AND CHALLENGES

One of the Ministry's main responsibilities is to ensure that there is a seamless interaction between the Local Authorities and the local community for service delivery as statutorily provided.

Key Challenges

- ❖ To improve financial autonomy of Local Authorities
- ❖ To address delays in implementing capital projects
- ❖ To effectively response to extreme weather events and put in place appropriate logistics to enhance resilience against natural disasters
- ❖ To reduce response time in cases of natural disasters, fire, and major accidents.

4.1 SWOT Analysis



Figure 29: Results of SWOT Analysis

4.2 Strategic Direction



Figure 30: Strategic Direction of the Ministry

Strategic Direction	Enabler
Improve efficiency and good governance in Local Authorities	<ul style="list-style-type: none"> Extend the Innovative Council project to all Local Authorities through digitalisation of work processes and services. Re-engineering of the human resource structure
Cost-effective and integrated community infrastructure	<ul style="list-style-type: none"> Regular updating of the Asset Register for better planning Undertake regular maintenance of existing assets
Improve intervention and response time in cases of emergencies	<ul style="list-style-type: none"> Implement a modern and digital Fire and Rescue Operation System including a Safety and Prevention Information Management module and Fleet Management System Maintain a fully functional logistic for fire and rescue operations
Make the country adaptive, disaster resilient and safer	<ul style="list-style-type: none"> Operationalise the National Multi-Hazard Emergency Alert System to provide emergency warnings and alert messages in real-time. Implement the Disaster Risk Reduction and Management actions as per DRRM National Action Plan.
Improve accuracy of weather forecasting	<ul style="list-style-type: none"> Implement High Resolution Regional Model for Early Warning and Weather Forecasting to provide site specific forecast in line with latest technology. Setting up of a National Framework for Climate Services for Agriculture, Disaster and Risk Reduction, Renewable Energy and Health sectors to contribute to achievement of SDGs

Table 16: Strategic direction of the Ministry